

SOUTHERN MANATEE FIRE RESCUE DISTRICT



FY18 Adopted Financial Plan 10/1/2017 to 9/30/2018

Developed by:
Southern Manatee Fire Rescue District

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Executive Summary

The Southern Manatee Fire Rescue District is pleased to present the adopted FY18 Financial Plan. The Southern Manatee Fire Rescue District developed this Financial Plan for the purpose of providing a living document that clearly outlines the Fire District's structure, goals and direction for improving service delivery to the citizens that we serve.

Our Financial Plan provides a clear and concise overview of the most recently adopted organizational goals and objectives, budgetary commitments, mission statement and assessment of organizational activity. It addresses Fire District expansion, in an attempt to keep pace with growth in our community and maintain the high level of service as established by the Southern Manatee Board of Fire Commissioners.

Both our Strategic Plan and Financial Plan link's the programs of this District and the performance measures that govern each. Proposed improvements will meet the needs of a growing community and provide new approaches to fire education, suppression, code enforcement, and Emergency Medical Services. It is recognized that the Fire District's greatest assets are its dedicated, compassionate, and service oriented personnel. To this end, their equipment, training and available resources must ensure the highest level of health and safety.

Our proposed Financial Plan includes project and program recommendations, increased operational cost, and service enhancements. It also includes evaluating all current processes for efficiency and effectiveness. With each project of enhancement, an estimated cost and funding source is included. It is understood that each of these items will be influenced by growth and the economy and will be weighed against other vital community needs. It is further understood that new revenue sources or opportunities may be required to meet the needs of this growing Fire District.

In looking back, the District has pulled through a multi-year recession that had significant impacts on our Community and Organization. Overall, projections point to a budget that remains balanced, but the situation is precarious and we must continue to have contingency plans and be on high alert for any sudden economic dips or potential State pass downs.

This fiscal year the District will continue to build their reserve funds and continue the designation of these funds to ensure stability of the District.

*Brian Gorski
Fire Chief*



Mission Statement

Protecting lives and property by providing a superior level of service through prevention and emergency response to the public.

Vision Statement

We will be recognized as leaders in our profession by setting the standards of excellence while providing World Class Public Safety Services through integrity, innovation and professionalism.

Slogan

"PRIDE THROUGH PERFORMANCE"

Values

As members of the Southern Manatee Fire Rescue District we take pride in our commitment to professional service by maintaining our skills, knowledge and abilities. All members of the Southern Manatee Fire Rescue District are committed to conducting ourselves in an ethical manner, conforming to a moral standard of right versus wrong by treating each other and the citizens we serve humanely, professionally and honestly. We ascribe to the following Values:

Accountability and Fiscal Responsibility – Members of the Southern Manatee Fire Rescue District are accountable to each other and the community we serve. We accept responsibility for our decisions and actions. Accountability applies not only to the professional manner in which the District meets its primary goals but also to the efficiency, effectiveness and fiscal responsibility which guides all of our actions.

Integrity and Trust – Members of the Southern Manatee Fire Rescue District are honest and fair in our dealings with our citizens and each other. We are honorable to our profession, and we inspire each other to maintain trustworthiness, openness and sincerity.

Honor and Respect – We are “fire department” family. We are committed and accountable to each other because our lives depend on it. We value the role each member plays in our organization. We respect those that came before us, and will strive to make the organization better for those who follow. We will place a special and high regard on the premise of treating others as we would like to be treated.

Teamwork and Discipline – We seek out and value the input and opinions of our members at all levels of the organization. Teamwork is the building block that drives the Fire District’s labor/management process. We work as a team to cooperate locally, regionally and nationally to improve service to our citizens and maintain a safe and effective work environment. We value a professional attitude with high moral work ethic that can enhance our team.

Service Excellence and Competency – We do all we can to ensure the best possible service to our internal and external customers/communities through smart, well trained, humble, dedicated, competent, hard-working, safe members. We are active participants in the communities where we live and work.

Innovation and Flexibility – We recognize the value of change in responding to and meeting the ever-evolving needs of our customers and members. We are committed to seeking out effective methods and progressive thinking toward change. We recognize the value of ongoing education and training. We adapt to the ever-changing needs of our community, the organization, and the environment.

Professionalism and Dedication – Providing service with a high standard of ethics, behavior and competence.

Compassion – Providing service with empathy and sympathy for the suffering of others.

Readiness and Motivated – We value preparedness, training and education, safety and wellness, dedication and an understanding that lives are more valuable than property.

Family – We will support coworkers, their families and our community.

Accomplishments

The Southern Manatee Fire Rescue District strives to perform at the highest level of service to its citizens. Our members are always ready to take on new challenges. It is through the dedication of each department member and the outstanding support from the community and the Board of Fire Commissioners that allows the District to be successful.

The District continues to use the Strategic Planning Process as a means to guide the organization through economic and political times. Our plan outlines the District's goals and objectives for the present and future and allows us to track their accomplishments while delivering the most cost effective level of service to the citizens of Southern Manatee.

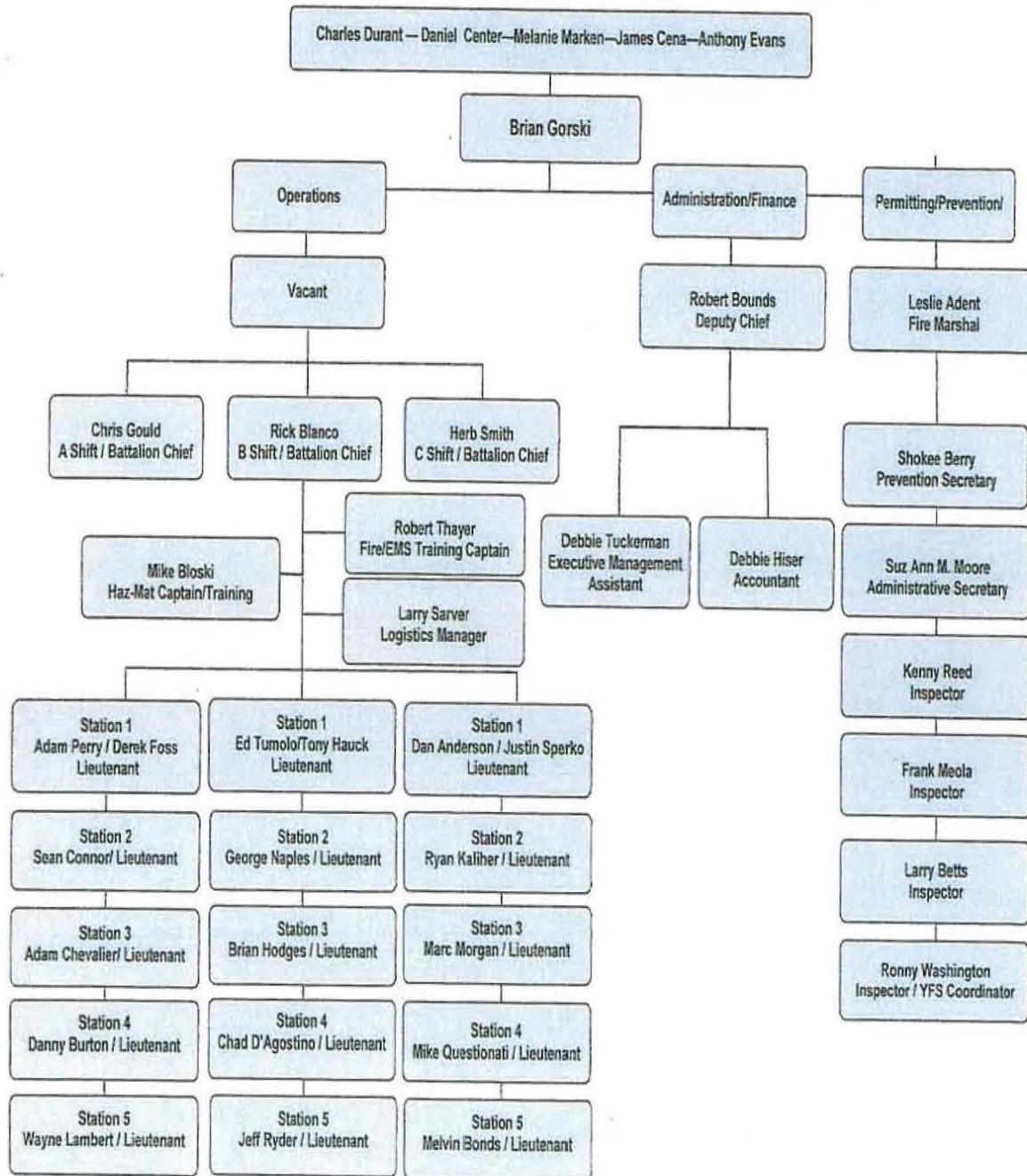
The following is a list of a few of our accomplishments that were achieved during the past few years:

- On August 16, 2016, all personnel assigned to Operations were now EMT certified, we now have 100% compliance that all of our Firefighters are either crossed trained as an Emergency Medical Technician (EMT) or Paramedic. The minimum standard for employment is Firefighter/EMT or Firefighter/Paramedic.
- Since February 2015 the District has taken delivery of three (3) Class A Engine with a foam system and drafting capabilities and also replaced all of our Inspector Vehicles, which were 2004 Envoys with 2016 Ford F-150 pickups.
- In 2017 the District will take delivery of a new 107' Ascendant Ladder Truck which will replace our 2004 60' Sky Boom. We also took delivery of a Battalion Chief (Command) vehicle and a Ford F-150 for our Training Captain.
- In 2016 the District replaced 15 radios that were old and would be non P-25 compliant and they would not be able to be used on the new 800 MHz system.
- In 2016 all first out apparatus received brand new Mobile Data Terminals (MDT's), which allows communication between the apparatus and dispatch of vital dispatch information.
- On May 12, 2016, the District through the work and input of all employees updated their five (5) year strategic plan. The Strategic Plan is updated on an annual basis.
- Through a committee, the District has been updating, revising, deleting or creating new SOP's, Rules and Regulations, Position Descriptions and Directives. Our Committee is now in the maintenance mode and will keep these documents updated on an annual basis.
- The District revised/updated their Exposure Control Plan as well as developing treatment protocols for exposures to ensure proper treatment for a significant exposure.
- The District implemented the newly revised BLS Medical Treatment Protocols and placed in service new equipment and medical supplies that allows for a much higher level of care to our citizens. Additionally, changes in Florida Laws allows EMT's to carry and administer Epi-Pens and Narcan. Because of these changes, protocol revisions occurred that allows our personnel to administer an Epinephrine in an allergic reaction and Narcan in a narcotic overdose.

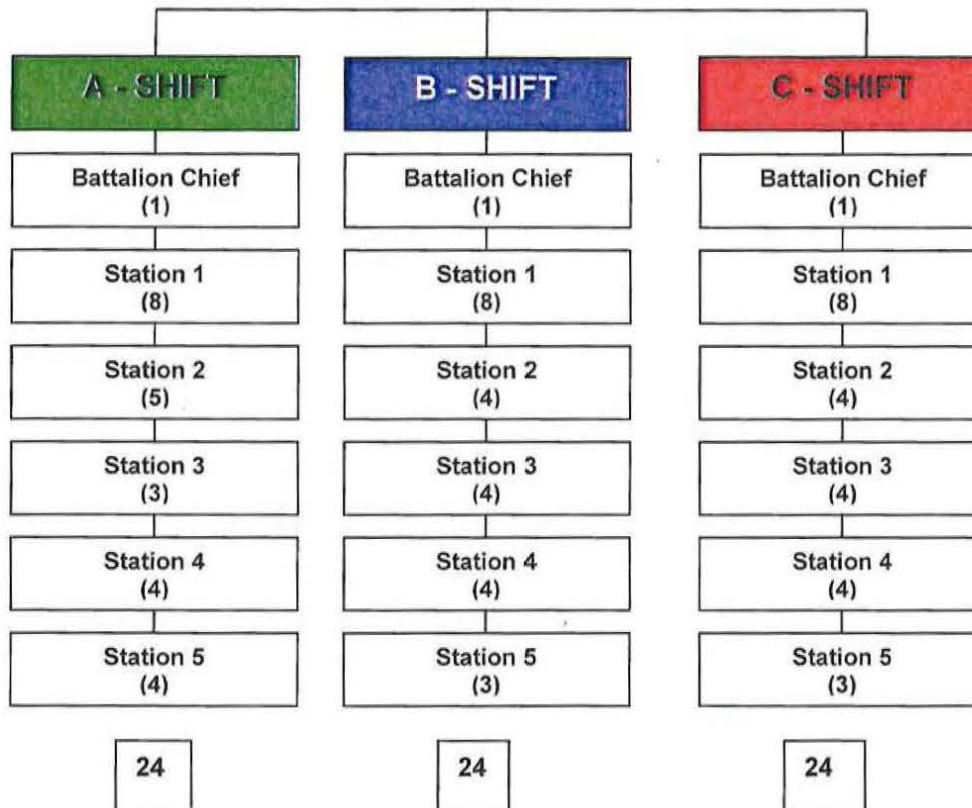
- Since December 2105 the District has submitted and has been awarded five (5) grants for the donation of the EVZIO Naloxone (Narcan) Auto-Injectors. We received over 700 doses and these were distributed to all of the Fire Districts in Manatee County.
- In 2017 the District did multiple interviews with the Bradenton Herald that appeared in the paper on their website over the Heroin problem here in Manatee County.
- The District is now using Krono's-Telestaff software 100% for scheduling of time off and for computing payroll. This is a fully automated paper-less system. With the implementation of this system it will increase efficiency, reduce errors and save the District money.
- On October 1st, to kick off to the annual Fire Prevention Week, the District held an Open House at Fire Station #3. We had over 300 citizens participate in various Fire, EMS, and Haz-mat demonstrations as well as Fire Prevention classes. This Open House was a huge success! Our next one will be October 7, 2017.
- The District received free over \$15,000 in EMT and Paramedic text books and workbooks that were brand new still wrapped in the plastic. The reason, Sarasota Technical College could not use these due to new editions being out so they were going to dispose of these. They were only 1 edition behind and are still valid and are perfect resources for our personnel to use when completing their EMS continuing education training modules through Target Solutions. After issuing to all of our Stations I gave some to other Fire Districts here in Manatee County.
- Since its creation, the District has received four (4) Safety Grants through Preferred Training Incentive Program for Safety (TIPS) grant program. So far the TIPS has funded our Driving Simulator, Binder Lifts, Nomex Hoods and other safety related equipment.
- The District became a member of the Public Surplus Agency and has received used but in some cases new equipment, office supplies, furniture, and computers from Sarasota County Government. As one example, we received over 15 laptop computers that were actually only a few years old and Chief Bounds took these and loaded the operating software and some programs and put these in the Stations so they could have multiple computers to do their Target Solutions EMS training, Telestaff, or anything else. These computers have been deployed and are working great in all of our Stations. We recently received two (2) Physio-control Life Pack 12's (Defibrillators/12 Lead EKG/Pacing) and chargers. These normally list for \$28,000 each.
- The Southern Manatee Fire Rescue District Hazardous Materials Team received about \$75,000 of donated equipment and supplies from the military branch 498th Civil Support Team to enhance our capabilities for mass decon.
- On October 16, 2016, SMFR participated in Morton's Market 17th Annual Chili Cook-off and won 1st Place and won People's Choice. Our Chili was prepared by Firefighter/EMT Chuck Moonen and it was the famous "Haz-mat Chili".
- April 2016 SMFR participated at the Annual Safe Kids event at the Ellenton Outlet Mall.
- SMFR deployed an Engine three (3) times during 2017 for wild fires in Collier, Lee and Sarasota County.

- On December 17, 2016 the District held their first Annual Awards Banquet which was held at the Administration Building and the food was provided by Sonny's BBQ. For winning 1st place at this year's Chili Cook-off one of the prizes was a gift certificate from Sonny's BBQ for food up to 200 people.
- On May 18, 2017 at 1159 hours, SMFR responded to a structure fire at 1200 block of 44th Avenue East, next to Callaghan Tire. Fire started in the building next to Callaghan Tire. This fire had a lot of fuel and wind that spread rapidly into a large 5 alarm fire.
- During August 2016 SMFR purchased a Drone with high tech camera equipment, such as HD camera and Thermal Imaging which allows for the rapid deployment in searching for a victim both during the day and at night, plus it allows for rapid response to incident for determining the size up during a hazardous materials incident. Our Drone has the capability to carry and report chemical detection as well as carry a payload. Many uses for the Fire-EMS Operations and has been used on many calls. In 2017 the District had three employees complete their training to obtain their pilot license, so far two of them are licensed by the FAA for Drone operations.
- During March 2017 the District was evaluated by the Insurance Office Services (ISO) and recently received our score back. Prior to this review the District was a low 3 and today we are a high 3, just missed a 2 by 1.5 points.
- In 2017 due to some retirements and some organizational changes the District promoted 2 Captains and 2 Lieutenants. One Captain was for Training due to retirement and other a new position for Hazardous Materials.
- On May 18, 2017, our Commissioners approved our Business Plan to implement ALS Non-Transport Engines. It will take us 3 to 3.5 years before we will officially begin providing Paramedic ALS Non-Transport Engines.
- The District made numerous enhancements to their website for the purposes of making it easy for a citizen to find and obtain documents and to add requirements of a new Florida Statute
- On July 28th, 2017, we were notified by the U.S. Department of Homeland Security – Fire Act SAFER grant that were awarded the funding to hire nine (9) Firefighter/EMT's. This is a three (3) year grant that funds 75% of salary & benefit for the first two years and 35% on the 3rd year. The purpose of this grant to hire personnel to allow our Haz-mat Technicians to staff Haz-mat apparatus 24/7 and utilizing these new grant positions to backfill the seats where our Haz-mat Technicians were location. The benefits of this grant numerous.

Southern Manatee Fire & Rescue Organizational Chart



Fire-Rescue Division



Services Provided

The Southern Manatee Fire Rescue District has identified the most important functions and services it provides. It is important to identify these services in order to assure they are consistent with the critical needs of our customers.

- Fire Suppression
- First Responder Emergency Medical Services
- Special Operations – Hazardous Materials Response
- Training
- Fire Prevention & Code Enforcement
- Public Education

Our Goals

- Our number one priority is saving lives and protecting property.
- Prevent property damage and life safety hazards through prevention, inspections and community education.
- Train our personnel and our community to be ready for man-made and natural disasters
- Become more efficient and effective through the use of technology, bench marking, and always striving to keep costs at minimum.
- Be able to continue to provide same of level of service during economic downturn.

STRATEGIC GOALS FY 2018 - 2023

Reaching out to our community through education.

- Enhance Life Safety Education Programs
- Enhance Public Information Program
- Promote the image of the Southern Manatee Fire Rescue District
- Enhance District Web-site
- Hold monthly Town Hall Meetings
- Engage Firefighters and Officers in addressing the Public
- Develop annual Fire Prevention Open House
- Conduct Media day

Developing our employees and our organization.

- Pursue Succession Planning
- Develop and retain new employees and volunteers
- Develop an Officer Development program
- Investigate Apprenticeship Program
- Review / refine internal and external communications
- Review / refine policies, procedures, directives, SOP's
- Develop Training missions

Enhance the utilization of technology throughout the Fire District.

- Enhance District Web-site for public access
- Investigate software programs for more transparency for the public
- Investigate data from FFIRS and CAD being linked to GIS mapping
- Investigate mobile data terminals with vehicle locators (MDT's/AVL)
- Investigate / implement software & technology throughout District to enhance operational efficiencies and to eliminate paper use

Deployment of resources effectively.

- Review deployment and staffing guidelines
- Enhance mutual and automatic aid
- Identify and plot incidents by grids

Development of a Level of Service Plan.

- Identify staffing goal(s)
- Expand service delivery
- Expand service missions to include ALS Non-Transport Engines

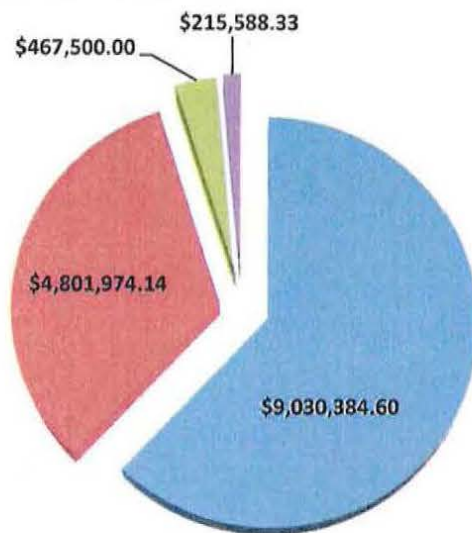
Develop Long Range Financial Plan and other revenue opportunities.

- Project revenues and expenditures out to 2023
- Identify ways to operate more efficiently
- Update current assessment methodology
- Update current fire impact methodology

- Update False Fire Alarm / nuisance call fees
- Enhance Fire Inspection Fees
- Explore Grants
- Identify other revenue opportunities
- Monitor State Legislation that would impact Special District's
- Surtax
- Identify services that bids should be issued on and the frequency
- Develop capital replacement program for fire stations, apparatus and major equipment.
- Identify and define major equipment
- Identify life spans of fire stations, apparatus, and major equipment
- Develop funding mechanism that would support replacement of this equipment through the capital replacement program.
- Develop station preventative maintenance program (painting, furniture, carpet, appliances, A/C, etc.)
- Enhance web-site and public information about budget and revenue to dispel rumors and perception.

Governance and Administration.

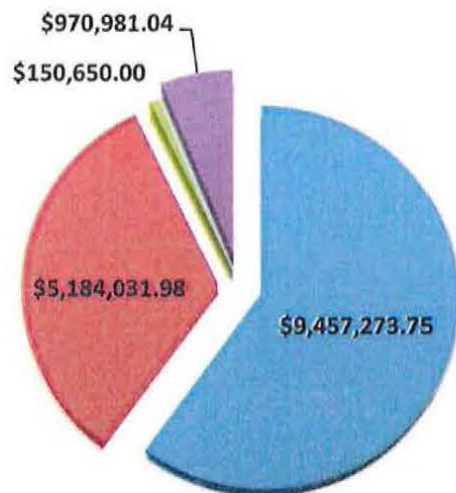
- Enhance the quality of the District through an organized system of planning, staffing, directing, coordinating, budgeting, and evaluation.
- Ensure District is in compliance with Special District Accountability Legislation
- Develop and maintain relationships that demonstrate public responsibility and good citizenship that will, among other things, help anticipate public concerns related to the services and operations of the District.
- Provide leadership that projects a culture of continuous evaluation and improvement.
- Evaluate and modify if necessary, the goals and objectives of the Strategic Plan to ensure that they are current and consistent with the Mission and Vision of the District.
- Develop key performance measures to compare projected performance with actual performance and that of industry benchmarks.



FY17 Adopted Revenue

- Non-ad valorem Assessments
- Ad Valorem Taxes
- Impact Fees
- Misc. Income

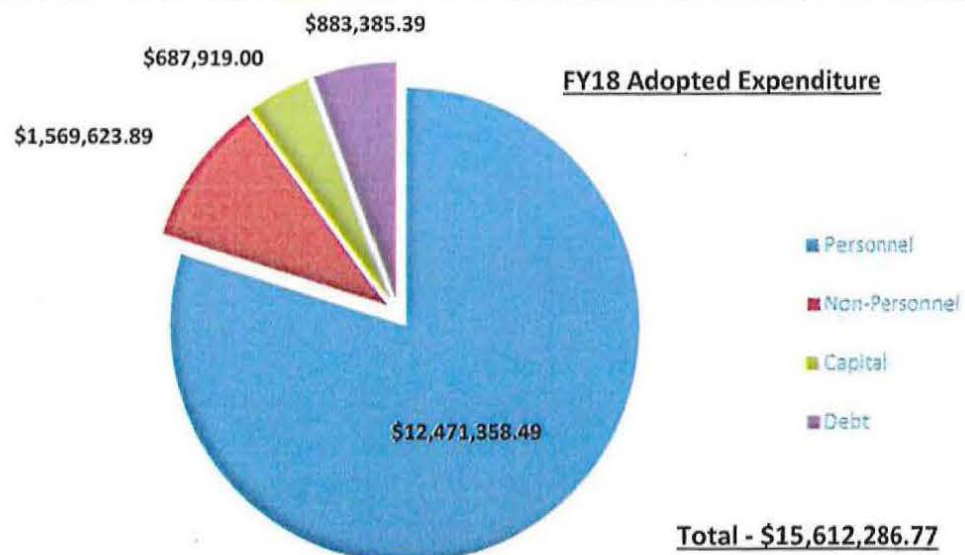
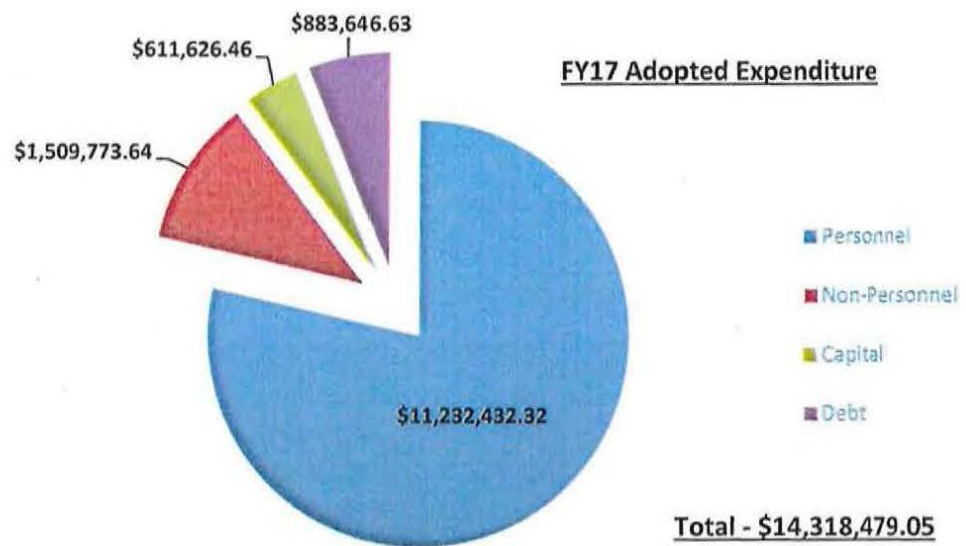
Total - \$14,515,447.07



FY18 Adopted Revenue

- Non-ad valorem Assessments
- Ad Valorem Taxes
- Impact Fees
- Misc. Income

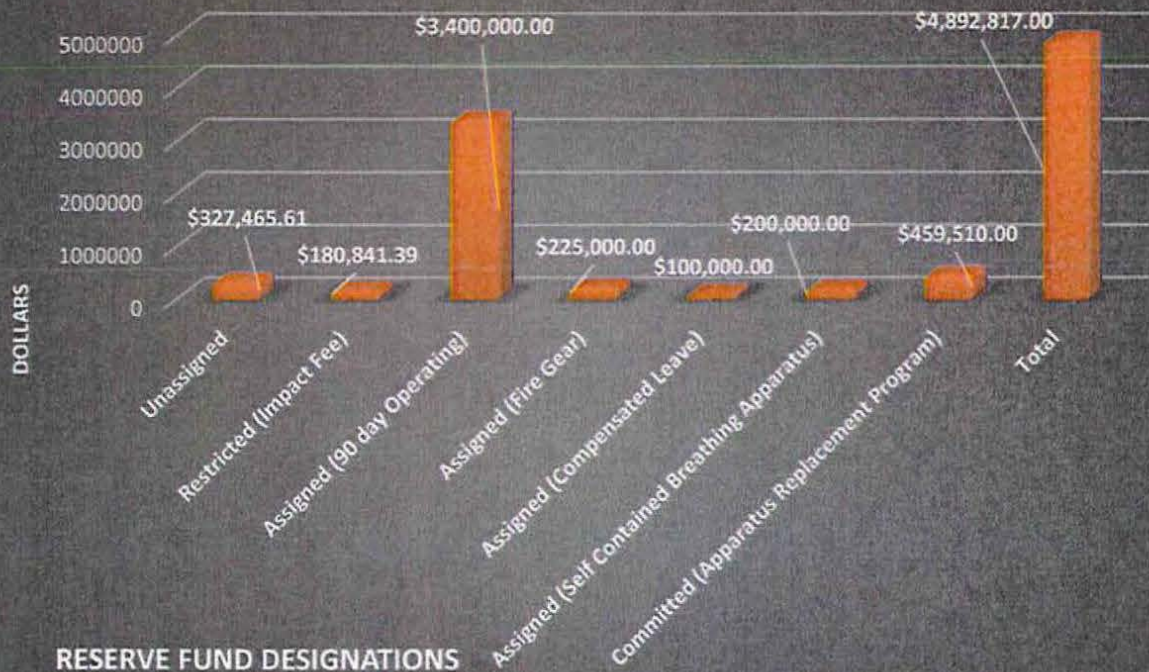
Total - \$15,612,286.77



RESERVES AS OF FEBRUARY 16, 2017 (FY17)



RESERVES AS OF OCTOBER 1, 2017 (FY18)



Southern Manatee Fire Rescue District

OUR MANTLE: *PRIDE THROUGH PERFORMANCE*

FROM 10/1/2016 TO 09/30/2017

EXCEPTIONAL CUSTOMER SERVICE

1 # Fire & EMS Customers Rate Service as Outstanding or Excellent

(Timely Response, F.D. actions beyond expectations, decrease property damage, concern & caring, help after the fire)

YTD = 4.95

Goal > 4

SAVING LIVES

&

PROTECTING PROPERTY

1 % Cardiac Arrest Survival

YTD = 26.0%

Goal > 15%

1 % Pts. Arrive Trauma Ctr < 1 hr.

YTD = 100%

Goal > 90%

1 # Fires/1000 Structures

YTD = .30

Goal < 1.9

1 # Civilian Fire Deaths/1000 Structures

YTD = 0

Goal 0

IMPROVE HEALTH & SAFETY

↔

FISCAL EFFICIENCY

1 Ave Lost Hours / Employee from W/C Injuries

YTD = 183.79 hrs. (7.65 shifts)

Goal < 250 hrs.

% of Budget Expended by Quarter

1st Qtr. = 26%

2nd Qtr. = 82%

3rd Qtr. = 73%

4th Qtr. = 89%

1 Cost per Capita

YTD = \$242.35

Green = All are Achieving. Yellow = Most are Achieving. Red = Overall not Achieving

FY18 Budget Summary



**Southern Manatee Fire Rescue District
FY2018 Adopted Revenue Summary**

	Adopted FY15		Adopted FY16		Adopted FY17		Adopted FY18	
Revenue	General Fund	Impact Fees	General Fund	Impact Fees	General Fund	Impact Fees	General Fund	Impact Fees
Fund Balance Carried Forward*	\$ -		\$ -		\$ -		\$ 109,668.83	
Ad Valorem @ 95%	\$ 4,210,126.00		\$ 4,480,412.00		\$ 4,801,974.14		\$ 5,184,031.98	
Non-Ad Valorem @ 95%	\$ 8,242,053.61		\$ 8,668,922.24		\$ 9,090,384.60		\$ 9,457,273.75	
Special Revenue - Impact Fees	\$ -	\$ 100,000.00	\$ -	\$ 100,000.00	\$ -	\$ 150,000.00	\$ -	\$ 150,000.00
Special Revenue - Interest on Impact Fees	\$ -	\$ 500.00	\$ -	\$ 650.00	\$ -	\$ 850.00	\$ -	\$ 650.00
Interest Income	\$ 20,000.00		\$ 21,500.00		\$ 24,500.00		\$ 35,000.00	
Interfund Transfers in	\$ -		\$ 400,000.00		\$ 467,500.00		\$ 598,311.00	
Grants	\$ 3,500.00		\$ 3,000.00		\$ 3,000.00		\$ 3,000.00	
False Alarm Fee's	\$ 3,000.00		\$ 3,000.00		\$ 2,000.00		\$ 1,000.00	
Sale of Surplus Equipment	\$ 3,000.00		\$ 6,000.00		\$ 6,000.00		\$ 4,000.00	
Excess Fee's	\$ 82,877.00		\$ 77,928.33		\$ 77,928.33		\$ 85,178.00	
EMS Facility Lease Agreements	\$ 30,000.00		\$ 30,000.00		\$ 30,000.00		\$ 30,000.00	
Emergency Services Billings	\$ 500.00		\$ 500.00		\$ 500.00		\$ 500.00	
Fire Prevention User Fee's	\$ 32,000.00		\$ 38,000.00		\$ 43,000.00		\$ 45,000.00	
State Educational Reimbursement	\$ 19,200.00		\$ 20,480.00		\$ 23,160.00		\$ 23,040.00	
Misc. Revenue / Donations	\$ 600.00		\$ 500.00		\$ 500.00		\$ 500.00	
Use of Unassigned Reserve	\$ -		\$ -		\$ -		\$ -	
Total Revenue	\$ 12,646,856.61	\$ 100,500.00	\$ 13,750,242.57	\$ 100,650.00	\$ 14,515,447.07	\$ 150,650.00	\$ 15,576,503.56	\$ 150,650.00
*Reserves								
Unassigned	\$ 102,265.00		\$ 102,265.00		\$ 327,465.61		\$ 327,465.61	
Restricted (Fallen Firefighter Fund)	\$ 65,569.00		\$ 65,569.00		\$ 65,569.00		\$ 65,569.00	
Restricted (Impact Fees)	\$ -	\$ 253,322.72	\$ -	\$ 121,345.91	\$ -	\$ 490,477.90	\$ -	\$ 180,841.39
Assigned (90 Day Operating)	\$ 2,500,000.00		\$ 2,500,000.00		\$ 3,000,000.00		\$ 3,400,000.00	
Assigned (Fire Gear)	\$ -		\$ 36,995.00		\$ 225,000.00		\$ 225,000.00	
Assigned (Compensated Leave)	\$ -		\$ -		\$ -		\$ 100,000.00	
Assigned (Self Contained Breathing Apparatus)	\$ 83,040.00		\$ -		\$ 200,000.00		\$ 200,000.00	
Committed (Apparatus Replacement Program)	\$ 216,960.00		\$ 412,543.00		\$ 513,543.00		\$ 459,510.00	
Total Revenues, Fund Balance, Reserves	\$ 15,614,690.61		\$ 16,867,614.57		\$ 19,146,024.68		\$ 20,354,048.17	

Using \$109,668.83 that will be carried over from FY17 into FY18. We have projected to carry-over \$213,425.94 of money that was not spent in FY17 plus we collected \$340,871.89 in additional revenue for a grand total of \$654,297.83.

Transferred \$598,311.00 from Vehicle Replacement Program to "Interfund Transfer in" account for the purchase of 1 new Engine and 2 staff vehicles in accordance to vehicle replacement program.



Southern Manatee Fire Rescue District FY2018 Adopted Budget Summary

	<u>FY2015 Adopted</u>	<u>FY2016 Adopted</u>	<u>FY2017 Adopted</u>	<u>FY2018 Adopted</u>	<u>Difference +/-</u>
Personnel Services					
Regular Salaries and Wages	\$ 5,560,142.00	\$ 5,742,525.78	\$ 5,486,352.12	\$ 5,907,193.22	\$ 420,841.10
Commissioner Salaries	\$ -	\$ -	\$ 30,000.00	\$ 30,000.00	\$ -
Holiday Pay	\$ -	\$ -	\$ 216,716.68	\$ 222,617.49	\$ 5,900.81
Longevity Pay	\$ -	\$ -	\$ 399,067.91	\$ 431,873.39	\$ 32,805.48
Specialty Pay (Haz-mat)	\$ -	\$ -	\$ 55,800.00	\$ 55,800.00	\$ -
Education Incentive Pay	\$ -	\$ -	\$ 62,400.00	\$ 62,400.00	\$ -
State Supplemental Education Pay	\$ 19,200.00	\$ 20,480.00	\$ 21,120.00	\$ 23,040.00	\$ 1,920.00
Non Reimbursed Education Pay (Non FF)	\$ -	\$ -	\$ 5,400.00	\$ 2,640.00	\$ (2,760.00)
Overtime	\$ 427,999.28	\$ 461,283.62	\$ 499,343.02	\$ 592,141.76	\$ 92,798.74
Officer Differential Pay	\$ 19,225.00	\$ 26,026.15	\$ 29,500.00	\$ 29,500.00	\$ -
Inspector On Call Pay (7hrs./wk)	\$ 17,400.00	\$ 14,432.25	\$ 20,475.00	\$ 20,475.00	\$ -
Inspector Merit Pay	\$ -	\$ -	\$ 7,500.00	\$ 6,000.00	\$ (1,500.00)
FICA Taxes	\$ 463,321.98	\$ 472,319.81	\$ 522,000.00	\$ 565,030.60	\$ 43,030.60
Retirement 45.56% FF & 43.31% Gen.	\$ 1,542,917.54	\$ 1,605,796.62	\$ 2,119,626.78	\$ 2,608,134.87	\$ 488,508.09
Health Insurance	\$ 1,312,847.68	\$ 1,142,177.40	\$ 1,029,522.13	\$ 1,191,348.40	\$ 161,826.27
Health Insurance - H.S.A.	\$ 166,950.00	\$ 301,550.00	\$ 301,550.00	\$ 241,245.00	\$ (60,305.00)
Dental Insurance	\$ 61,585.80	\$ 64,588.44	\$ 66,143.64	\$ 67,696.70	\$ 1,553.06
Vision Insurance	\$ 14,832.72	\$ 15,685.68	\$ 13,802.04	\$ 14,144.15	\$ 342.11
Wellness Program (EAP)	\$ 2,384.00	\$ 2,408.00	\$ 2,408.00	\$ 2,486.01	\$ 78.01
Workers Compensation	\$ 195,157.46	\$ 305,648.00	\$ 343,705.00	\$ 361,808.63	\$ 18,103.63
Subtotal:	\$ 9,803,963.46	\$ 10,174,921.75	\$ 11,232,432.32	\$ 12,435,575.22	\$ 1,203,142.90
Professional Services					
Attorney Fees	\$ 12,000.00	\$ 14,000.00	\$ 12,000.00	\$ 14,000.00	\$ 2,000.00
Professional Services	\$ 5,110.00	\$ 3,519.78	\$ 52,500.00	\$ 28,405.90	\$ (24,094.10)
Appraisal Fees@ 1.5% + Budget	\$ 165,714.68	\$ 184,291.93	\$ 194,027.02	\$ 201,735.22	\$ 7,708.20
Tax Collector Fees @1.5% & 2%	\$ 218,204.78	\$ 230,183.41	\$ 243,679.22	\$ 257,477.74	\$ 13,798.52
Ad Valorem Tax-postage	\$ 1,490.00	\$ 1,600.00	\$ 1,600.00	\$ 1,600.00	\$ -

Annual District Audit	\$	16,900.00	\$	9,100.00	\$	9,100.00	\$	9,100.00	\$	-
Annual Physicals	\$	29,970.00	\$	21,552.00	\$	33,160.00	\$	26,040.00	\$	(7,120.00)
Advertising	\$	3,500.00	\$	2,200.00	\$	2,500.00	\$	2,500.00	\$	-
Bank Fees	\$	4,260.00	\$	5,260.00	\$	1,200.00	\$	1,800.00	\$	600.00
Licenses-Permits	\$	2,605.00	\$	1,000.00	\$	1,940.00	\$	900.00	\$	(1,040.00)
Subtotal:	\$	459,754.46	\$	472,707.12	\$	551,706.24	\$	543,558.86	\$	(8,147.38)

Travel and Training

		<u>FY2015 Adopted</u>		<u>FY2016 Adopted</u>		<u>FY2017 Adopted</u>		<u>FY2018 Adopted</u>		<u>Difference +/-</u>
Travel & Per Diem	\$	12,658.00	\$	12,000.00	\$	12,000.00	\$	12,000.00	\$	-
Subscriptions & Books	\$	2,578.00	\$	2,550.00	\$	2,500.00	\$	2,645.00	\$	145.00
Memberships	\$	6,448.34	\$	6,613.34	\$	6,715.00	\$	6,495.00	\$	(220.00)
Training & Education	\$	34,114.92	\$	31,838.00	\$	37,313.80	\$	50,591.00	\$	13,277.20
Subtotal:	\$	55,799.26	\$	53,001.34	\$	58,528.80	\$	71,731.00	\$	13,202.20

Insurance

		<u>FY2015 Adopted</u>		<u>FY2016 Adopted</u>		<u>FY2017 Adopted</u>		<u>FY2018 Adopted</u>		<u>Difference +/-</u>
Property/Liability/Port. Equip/Gen.Liability										
Management Liability/Umbrella Liability	\$	83,575.59	\$	88,666.20	\$	91,724.28	\$	97,407.00	\$	5,682.72
Commissioner Bonds	\$	181.80	\$	-	\$	202.00	\$	-	\$	(202.00)
Storage Tank Liability	\$	612.87	\$	632.70	\$	666.00	\$	725.00	\$	59.00
Life Insurance	\$	12,000.00	\$	12,496.20	\$	12,333.68	\$	13,460.00	\$	1,126.32
Accidental Medical(Career/Vol.) & Statutory	\$	18,353.00	\$	19,123.00	\$	19,197.00	\$	19,982.00	\$	785.00
Subtotal:	\$	114,723.26	\$	120,918.10	\$	124,122.96	\$	131,574.00	\$	7,451.04

Maintenance & Repair

		<u>FY2015 Adopted</u>		<u>FY2016 Adopted</u>		<u>FY2017 Adopted</u>		<u>FY2018 Adopted</u>		<u>Difference +/-</u>
Maintenance bldgs & grounds	\$	27,959.00	\$	27,959.00	\$	34,959.00	\$	34,959.00	\$	-
Maintenance of Fire-Rescue Equipment	\$	17,695.30	\$	19,830.00	\$	20,430.00	\$	22,825.00	\$	2,395.00
Maintenance of Vehicles	\$	145,000.00	\$	130,600.00	\$	125,000.00	\$	117,000.00	\$	(8,000.00)
Maintenance of Radios	\$	2,500.00	\$	4,200.00	\$	4,500.00	\$	4,500.00	\$	-
Maintenance Contracts	\$	55,667.44	\$	51,370.50	\$	52,737.50	\$	53,771.10	\$	1,033.60
Subtotal:	\$	248,821.74	\$	233,959.50	\$	237,626.50	\$	233,055.10	\$	(4,571.40)

Information Technology

		<u>FY2015 Adopted</u>		<u>FY2016 Adopted</u>		<u>FY2017 Adopted</u>		<u>FY2018 Adopted</u>		<u>Difference +/-</u>
Managed Services	\$	71,719.68	\$	74,800.00	\$	76,200.00	\$	74,013.12	\$	(2,186.88)
Application Maintenance	\$	77,877.55	\$	73,167.89	\$	77,065.16	\$	71,145.84	\$	(5,919.32)
Communication Services	\$	40,488.00	\$	44,992.70	\$	35,500.00	\$	35,500.00	\$	-
Minor Computer Equipment	\$	10,305.00	\$	9,050.00	\$	11,727.00	\$	15,200.00	\$	3,473.00
Subtotal:	\$	200,390.23	\$	202,010.59	\$	200,492.16	\$	195,858.96	\$	(4,633.20)

Supplies

	<u>FY2015 Adopted</u>	<u>FY2016 Adopted</u>	<u>FY2017 Adopted</u>	<u>FY2018 Adopted</u>	<u>Difference +/-</u>
Postage & Freight	\$ 2,500.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ -
Rental & Leases	\$ 12,749.88	\$ 12,749.88	\$ 14,417.88	\$ 14,417.88	\$ -
Office Supplies	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ 6,000.00	\$ (1,500.00)
Uniforms	\$ 19,000.00	\$ 16,500.00	\$ 16,500.00	\$ 17,385.55	\$ 885.55
Shoe/Boot allowance	\$ 6,375.00	\$ 5,000.00	\$ 4,000.00	\$ 3,500.00	\$ (500.00)
Printing and Binding	\$ 3,500.00	\$ 3,250.00	\$ 3,250.00	\$ 2,500.00	\$ (750.00)
Promotional Activities	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ -
Fuel Services (gas/diesel)	\$ 82,000.00	\$ 83,000.00	\$ 77,700.50	\$ 71,150.00	\$ (6,550.50)
Lab & Safety Supplies	\$ 7,000.00	\$ 8,760.00	\$ 8,760.00	\$ 10,000.00	\$ 1,240.00
Medical Supplies	\$ 10,000.00	\$ 10,000.00	\$ 17,000.00	\$ 18,000.00	\$ 1,000.00
Misc. Operating Supplies	\$ 10,510.15	\$ 13,472.00	\$ 16,112.55	\$ 16,112.55	\$ -
Minor Equipment	\$ 34,115.00	\$ 36,735.00	\$ 28,414.40	\$ 25,478.34	\$ (2,936.06)
Personal Protection Equipment	\$ 10,000.00	\$ 37,544.00	\$ 43,744.00	\$ 47,000.00	\$ 3,256.00
Subtotal:	\$ 212,250.03	\$ 243,510.88	\$ 246,399.33	\$ 240,544.32	\$ (5,855.01)

Adm. - Operating Expense

	<u>FY2015 Adopted</u>	<u>FY2016 Adopted</u>	<u>FY2017 Adopted</u>	<u>FY2018 Adopted</u>	<u>Difference +/-</u>
Lawn Care	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ -
Pest Control	\$ 882.00	\$ 880.00	\$ 880.00	\$ 880.00	\$ -
Electricity	\$ 11,100.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -
Water	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ -
Water-Fireline Sprinkler	\$ 295.97	\$ 295.97	\$ 295.97	\$ 295.97	\$ -
Sewer	\$ 1,300.00	\$ 1,240.00	\$ 1,240.00	\$ 1,260.00	\$ 20.00
Garbage	\$ 625.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ -
Propane	\$ 1,000.00	\$ 1,700.00	\$ 1,200.00	\$ 1,200.00	\$ -
M & R Grounds / Station Equip.	\$ 7,603.00	\$ 1,194.40	\$ 1,194.40	\$ 1,244.40	\$ 50.00
Building Improvements	\$ 8,000.00	\$ -	\$ -	\$ -	\$ -
License & Permits	\$ -	\$ 168.00	\$ 168.00	\$ 163.00	\$ (5.00)
Janitorial/Household Supplies	\$ 2,200.00	\$ 1,200.00	\$ 1,100.00	\$ 1,100.00	\$ -
Subtotal:	\$ 36,805.97	\$ 20,978.37	\$ 20,378.37	\$ 20,443.37	\$ 65.00

Sta. 1 - Operating Expense

	<u>FY2015 Adopted</u>	<u>FY2016 Adopted</u>	<u>FY2017 Adopted</u>	<u>FY2018 Adopted</u>	<u>Difference +/-</u>
Lawn Care	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ -
Pest Control	\$ 693.00	\$ 660.00	\$ 660.00	\$ 660.00	\$ -
Electricity	\$ 11,800.00	\$ 10,600.00	\$ 10,600.00	\$ 10,000.00	\$ -
Water	\$ 1,100.00	\$ 1,150.00	\$ 1,150.00	\$ 1,150.00	\$ -
Water-Fireline Sprinkler	\$ 295.97	\$ 295.97	\$ 295.97	\$ 295.97	\$ -
Sewer	\$ 2,400.00	\$ 2,400.00	\$ 2,500.00	\$ 2,400.00	\$ (100.00)
Garbage	\$ 1,950.00	\$ 1,900.00	\$ 1,900.00	\$ 1,900.00	\$ -
Propane	\$ 5,272.78	\$ 5,500.00	\$ 5,000.00	\$ 5,000.00	\$ -
M & R Grounds and Station Equip.	\$ 2,578.00	\$ 6,189.40	\$ 1,629.40	\$ 1,889.40	\$ 260.00

Minor Equipment	\$	-	\$	-	\$	-	\$	4,248.00	\$	4,248.00
Building Improvements	\$	3,000.00	\$	9,800.00	\$	3,800.00	\$	-	\$	(3,800.00)
License & Permits	\$	-	\$	168.00	\$	168.00	\$	338.00	\$	170.00
Janitorial/Household Supplies	\$	3,100.00	\$	3,100.00	\$	3,100.00	\$	3,400.00	\$	300.00
Subtotal:	\$	35,489.75	\$	45,063.37	\$	33,503.37	\$	34,581.37	\$	1,078.00

Sta. 2 - Operating Expense

	<u>FY2015 Adopted</u>	<u>FY2016 Adopted</u>	<u>FY2017 Adopted</u>	<u>FY2018 Adopted</u>	<u>Difference +/-</u>
Lawn Care	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ -
Pest Control	\$ 756.00	\$ 740.00	\$ 740.00	\$ 740.00	\$ -
Electricity	\$ 8,000.00	\$ 6,600.00	\$ 6,400.00	\$ 6,400.00	\$ -
Water	\$ 550.00	\$ 650.00	\$ 575.00	\$ 575.00	\$ -
Water-Fireline Sprinkler	\$ 295.97	\$ 295.97	\$ 295.97	\$ 295.97	\$ -
Sewer	\$ 1,250.00	\$ 1,450.00	\$ 1,300.00	\$ 1,300.00	\$ -
Garbage	\$ 480.00	\$ 480.00	\$ 730.00	\$ 730.00	\$ -
Propane	\$ 1,896.77	\$ 2,100.00	\$ 2,100.00	\$ 2,100.00	\$ -
M & R Grounds and Station Equip.	\$ 1,378.00	\$ 925.00	\$ 925.00	\$ 925.00	\$ -
Minor Equipment	\$ -	\$ -	\$ -	\$ 1,570.00	\$ 1,570.00
Building Improvements	\$ 2,375.00	\$ -	\$ 16,000.00	\$ 7,900.00	\$ (8,100.00)
License & Permits	\$ -	\$ 343.00	\$ 168.00	\$ 163.00	\$ (5.00)
Janitorial/Household Supplies	\$ 1,900.00	\$ 2,150.00	\$ 2,100.00	\$ 2,000.00	\$ (100.00)
Subtotal:	\$ 22,181.74	\$ 19,033.97	\$ 34,633.97	\$ 27,998.97	\$ (6,635.00)

Sta. 3 - Operating Expense

	<u>FY2015 Adopted</u>	<u>FY2016 Adopted</u>	<u>FY2017 Adopted</u>	<u>FY2018 Adopted</u>	<u>Difference +/-</u>
Lawn Care	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ -
Pest Control	\$ 1,008.00	\$ 1,008.00	\$ 980.00	\$ 980.00	\$ -
Electricity	\$ 8,000.00	\$ 7,800.00	\$ 6,400.00	\$ 8,600.00	\$ 2,200.00
Water	\$ 800.00	\$ 750.00	\$ 650.00	\$ 750.00	\$ 100.00
Water-Fireline Sprinkler	\$ 295.97	\$ 295.97	\$ 295.97	\$ 295.97	\$ -
Sewer	\$ 1,850.00	\$ 1,700.00	\$ 1,700.00	\$ 1,700.00	\$ -
Garbage	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ -
Propane	\$ 3,292.39	\$ 2,100.00	\$ 2,100.00	\$ 2,500.00	\$ 400.00
M & R Grounds and Station Equip.	\$ 1,016.00	\$ 1,126.00	\$ 1,126.00	\$ 1,126.00	\$ -
Minor Equipment	\$ -	\$ -	\$ -	\$ 1,570.00	\$ 1,570.00
Building Improvements	\$ 2,375.00	\$ -	\$ 650.00	\$ -	\$ (650.00)
License & Permits	\$ -	\$ 168.00	\$ 168.00	\$ 378.00	\$ 210.00
Janitorial/Household Supplies	\$ 2,500.00	\$ 2,100.00	\$ 2,100.00	\$ 2,100.00	\$ -
Subtotal:	\$ 25,837.36	\$ 21,747.97	\$ 20,869.97	\$ 24,699.97	\$ 3,830.00

Sta. 4 - Operating Expense

	<u>FY2015 Adopted</u>	<u>FY2016 Adopted</u>	<u>FY2017 Adopted</u>	<u>FY2018 Adopted</u>	<u>Difference +/-</u>
Lawn Service	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ -
Pest Control	\$ 693.00	\$ 680.00	\$ 680.00	\$ 680.00	\$ -

Electricity	\$	7,300.00	\$	7,000.00	\$	6,300.00	\$	6,000.00	\$	(300.00)
Water	\$	500.00	\$	500.00	\$	500.00	\$	500.00	\$	-
Water-Fireline Sprinkler	\$	-	\$	165.00	\$	165.00	\$	165.00	\$	-
Sewer	\$	1,100.00	\$	1,150.00	\$	1,150.00	\$	1,150.00	\$	-
Garbage	\$	480.00	\$	480.00	\$	490.00	\$	490.00	\$	-
Propane	\$	200.00	\$	175.00	\$	175.00	\$	125.00	\$	(50.00)
Diesel fuel - Generator	\$	-	\$	-	\$	-	\$	-	\$	-
M & R Grounds and Station Equipment	\$	728.00	\$	1,300.00	\$	1,300.00	\$	1,000.00	\$	(300.00)
Minor Equipment	\$	-	\$	-	\$	-	\$	1,256.00	\$	1,256.00
Building Improvements	\$	2,375.00	\$	-	\$	31,200.00	\$	11,300.00	\$	(19,900.00)
License & Permits	\$	-	\$	168.00	\$	168.00	\$	163.00	\$	(5.00)
Janitorial/Household Supplies	\$	1,600.00	\$	2,100.00	\$	2,100.00	\$	2,100.00	\$	-
Subtotal:	\$	18,276.00	\$	17,018.00	\$	47,528.00	\$	28,229.00	\$	(19,299.00)

Sta. 5 - Operating Expense

		<u>FY2015 Adopted</u>		<u>FY2016 Adopted</u>		<u>FY2017 Adopted</u>		<u>FY2018 Adopted</u>		<u>Difference +/-</u>
Lawn Service	\$	3,300.00	\$	3,300.00	\$	3,300.00	\$	3,300.00	\$	-
Pest Control	\$	693.00	\$	680.00	\$	680.00	\$	680.00	\$	-
Electricity	\$	5,500.00	\$	5,200.00	\$	4,850.00	\$	4,700.00	\$	(150.00)
Water	\$	500.00	\$	500.00	\$	500.00	\$	500.00	\$	-
Water-Fireline Sprinkler	\$	295.97	\$	295.97	\$	295.97	\$	295.97	\$	-
Sewer	\$	1,100.00	\$	1,250.00	\$	1,250.00	\$	1,250.00	\$	-
Garbage	\$	480.00	\$	480.00	\$	490.00	\$	490.00	\$	-
Propane	\$	2,355.11	\$	1,400.00	\$	1,400.00	\$	2,000.00	\$	600.00
M & R Grounds and Station Equip.	\$	413.00	\$	700.00	\$	700.00	\$	700.00	\$	-
Minor Equipment	\$	-	\$	-	\$	-	\$	1,570.00	\$	1,570.00
Building Improvements	\$	4,575.00	\$	1,200.00	\$	-	\$	-	\$	-
License & Permits	\$	-	\$	168.00	\$	168.00	\$	163.00	\$	(5.00)
Janitorial/Household Supplies	\$	1,800.00	\$	1,350.00	\$	1,350.00	\$	1,700.00	\$	350.00
Subtotal:	\$	21,012.08	\$	16,523.97	\$	14,983.97	\$	17,348.97	\$	2,365.00

Capital Outlay

		<u>FY2015 Adopted</u>		<u>FY2016 Adopted</u>		<u>FY2017 Adopted</u>		<u>FY2018 Adopted</u>		<u>Difference +/-</u>
Administration Building									\$	-
Station 1									\$	-
Station 2									\$	-
Station 3									\$	-
Station 4									\$	-
Station 5									\$	-
Vehicles			\$	627,000.00	\$	533,400.00	\$	598,311.00	\$	64,911.00
Computers	\$	6,125.00	\$	8,675.00	\$	4,500.00	\$	4,020.00	\$	(480.00)
Firefighting Equipment	\$	587,891.15	\$	87,100.00	\$	55,966.46	\$	51,117.00	\$	(4,849.46)
Furniture & Fixtures	\$	16,500.00	\$	19,950.00	\$	17,760.00	\$	12,700.00	\$	(5,060.00)

Communication Equipment	\$	-	\$	159,000.00	\$	-	\$	21,771.00	\$	21,771.00
Subtotal:	\$	610,516.15	\$	901,725.00	\$	611,626.46	\$	687,919.00	\$	76,292.54

<u>Debt Service</u>	<u>FY2015 Adopted</u>	<u>FY2016 Adopted</u>	<u>FY2017 Adopted</u>	<u>FY2018 Adopted</u>	<u>Difference +/-</u>
Station 4	\$ 97,564.00	\$ 97,564.00	\$ 97,564.00	\$ 97,564.00	\$ -
Adm., Sta.1, Sta.2, Sta.5	\$ 454,591.00	\$ 460,536.00	\$ 460,536.00	\$ 460,536.00	\$ -
Station 3	\$ 129,243.00	\$ 129,243.00	\$ 129,243.00	\$ 129,243.00	\$ -
Fire Engine Lease (2)	\$ 99,099.00	\$ 99,099.00	\$ 99,099.00	\$ 99,099.00	\$ -
Aerial Truck Lease (1)	\$ -	\$ -	\$ 97,204.63	\$ 96,943.39	\$ (261.24)
Subtotal:	\$ 780,497.00	\$ 786,442.00	\$ 883,646.63	\$ 883,385.39	\$ (261.24)

<u>Total Expenditure</u>	\$	12,646,318.49	\$	13,329,561.93	\$	14,318,479.05	\$	15,576,503.50	\$	1,258,024.45
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<u>Total Revenue</u>	\$	12,646,856.61	\$	13,750,242.57	\$	14,515,447.07	\$	15,576,503.56	\$	0.06
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Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Vehicle Replacement Program

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$1,057,821	\$1,057,821	\$539,014	\$0	\$0	\$0	\$0	\$0

Description and Scope

In 2013 the District created a vehicle replacement program that incorporated NFPA life cycles for all types of apparatus, initial purchase costs, annual maintenance cost, mileage, condition, type of service used for, and reliability. Each of these areas are assessed points, Under 18 points, vehicle is considered excellent, 18-22 points indicates good, 23-27 points qualifies for replacement, 28 points and above needs immediate attention and could be considered unsafe, This program that is used is a Best Business Practice and truly tracks a vehicle through its life cycle and produces reliable data to justify its replacement.

Rationale

For FY 2018, the District will need to replace one Class A Engine and 2 Staff Vehicles. In FY 2019 the District will need to purchase another Class A Engine and either in 2019 or 2020 we will purchase a Hazardous Materials Response Apparatus. In FY 2021 one more Class A Engine will need to be purchased. The old vehicles and fire apparatus will be sold on auction and this money will be put back into the vehicle replacement program. Each year the Apparatus Replacement Committee evaluates/updates the replacement schedule.

Funding Strategy

Funding for this apparatus will be through a combination of non-ad valorem assessments, ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2017	\$0
Construction	2018	\$0
Project Management	2017	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2018	\$0
Total		\$0

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Vehicle Replacement Fund	\$1,057,821
Fire Impact Fees	varies
Total Programmed Funding	\$1,057,821



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Vehicle Replacement Program

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$1,057,821	\$1,057,821	\$59,297	\$0	\$0	\$0	\$0	\$0

Description and Scope

In 2013 the District created a vehicle replacement program that incorporated NFPA life cycles for all types of apparatus, initial purchase costs, annual maintenance cost, mileage, condition, type of service used for, and reliability. Each of these areas are assessed points, Under 18 points, vehicle is considered excellent, 18-22 points indicates good, 23-27 points qualifies for replacement, 28 points and above needs immediate attention and could be considered unsafe, This program that is used is a Best Business Practice and truly tracks a vehicle through its life cycle and produces reliable data to justify its replacement.

Rationale

For FY 2018, the District will replace C2 (Fire Marshal Vehicle). C2 is a 2004 Yukon, and C3 (Haz-Com 2) and is also a 2004 Yukon. Both replacement vehicles will be purchased from the State of Florida Vehicle Bid List for Fire-Rescue Vehicles. In our replacement program, C2 and C3 both have over 100,000 miles and both have scored over 27 points which qualifies them for replacement. Replacement vehicles will be a Ford F150 and a Ford mid-size vehicle like an Explorer.

Funding Strategy

Funding for this apparatus will be through a combination of non-ad valorem assessments, ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2017	\$0
Construction	2018	\$0
Project Management	2017	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2018	\$59,297
Total		\$59,297

Means of Financing

Funding Source	Amount
Vehicle Replacement Fund	\$1,057,821
Fire Impact Fees	\$0
Total Programmed Funding	\$1,057,821



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Fire Safety Gear

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$250,000	\$225,000	\$0	\$250,000	\$0	\$0	\$0	\$0

Description and Scope

This project is for the purchase on a second set of structural firefighting gear for each our employees. Currently our employee's have one set of fire gear, however NFPA requires fire departments to provide two (2) sets of structural fire gear, and that fire gear be replaced on a ten (10) year replacement cycle and during this ten (10) year cycle that fire gear is maintained, cleaned and inspected annually.

Rationale

The District is in compliance with the NFPA standard as it relates to maintenance, cleaning and inspection of its fire gear, however the replacement cycle needs to be established and this fire gear replaced at 10 year intervals.

Funding Strategy

Future projects would be funded through revenue received from fire non-ad valorem assessments, Ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2019	\$0
Construction	2019	\$0
Project Management	2019	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2019	\$250,000
Total		\$250,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Non-ad Valorem Assessments	\$112,500
Ad Valorem	\$112,500
Fire Impact Fees	\$25,000
Total Programmed Funding	\$250,000



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Hazardous Materials Response Vehicle

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$750,00	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0

Description and Scope

Adding this additional apparatus to the fleet will allow the District to achieve reduced response times in the University Park Country Club / Palm Aire area by using this apparatus to provide coverage during training drills and be used on move ups to reduce response times during peak times. Additionally, this program will allow for the immediate response of Haz-Mat Technicians and specialized equipment to control and mitigate hazardous material incidents.

Rationale

The District has been monitoring the increase in response times in the UPCC area and have tried move-ups & response matrix changes to reduce, however they still occur. Adding an additional apparatus will allow us the flexibility to move this unit into these areas during training and during peak busy times. Currently there is substantial delay in getting Haz-Mat Technicians and equipment to an incident due to the fact that currently equipment and supplies are located in a 1994 vehicle that donated by the Manatee County Sheriff's Department and tow trailers. Under the current practice it could take up to 30 minutes or longer before Haz-Mat Technicians and equipment arrive on scene. Delays like this results could result in further injury/death as well as damage to the environment. Having a vehicle staffed 24/7 with Haz-Mat Technicians and the appropriate equipment will result in an immediate response and lessen the impact to the environment and to our citizens. This new response vehicle would be a combination Class A Engine and Haz-mat Vehicle and since it will be running on all calls it will get credited by the insurance service office and assist in lowering insurance premiums besides response times. This vehicle and personnel will be assigned to Station 2.

Funding Strategy

Funding for this apparatus will be through a combination of non-ad valorem assessments, ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2018	\$0
Construction	2019	\$0
Project Management	2018	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2019	\$750,000
Total		\$750,000

Means of Financing

Funding Source	Amount
Non-ad Valorem Assessments	\$375,000
Ad Valorem	\$375,000
Fire Impact Fees	\$TBD
Total Programmed Funding	\$750,000



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Self-Contained Breathing Apparatus

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$490,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0

Description and Scope

This program establishes a replacement of all of the Fire District's Self-Contained Breathing Apparatus (SCBA) to ensure that we stay compliant to the NFPA Standards and to ensure the safety of personnel working in a dangerous atmosphere. In 2015 the District replaced all air packs, bottles, facemasks, R.I.T. packs, radio-interfaces, and accountability systems. Self-contained breathing apparatus should be replaced every ten (10) years, next replacement will be in 2025.

Rationale

We are required to outfit our personnel with the appropriate safety protection, which includes SCBA. The life span of SCBA is around ten (10) years, however periodically there are updates to these devices that require upgrades at our cost. Sometimes the cost of the upgrades and maintenance cost would total half of what the actual cost of a brand new SCBA.

Funding Strategy

Future projects would be funded through revenue received from fire non-ad valorem assessments, Ad valorem and impact fees. The District will create a replacement program.

Project Map



Schedule of Activities

Design/Engineering	2024	\$0
Construction	2024	\$0
Project Management	2024	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2025	\$490,000
Total		\$490,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Non-ad Valorem Assessments	\$145,000
Ad Valorem	\$145,000
Fire Impact Fees	\$200,000
Total Programmed Funding	\$490,000



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Training Academy 7611 Prospect

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$750,000	\$0	\$0	\$0	\$65,000	\$685,000	\$0	\$0

Description and Scope

In 1982 the District constructed a 2 story Butler style building for their Sta. #3, which in 2011 they constructed another facility next to this building as their new Sta. #3. This old facility is adjacent to the new facility and the District currently uses this facility for training. However it is not a true fire training building. This project calls for using the existing building or tear-down and rebuild under the same foot print a true fire training tower / building that allows for realistic hands-on training drills. This new facility would incorporate smoke and heat and would allow for different scenarios.

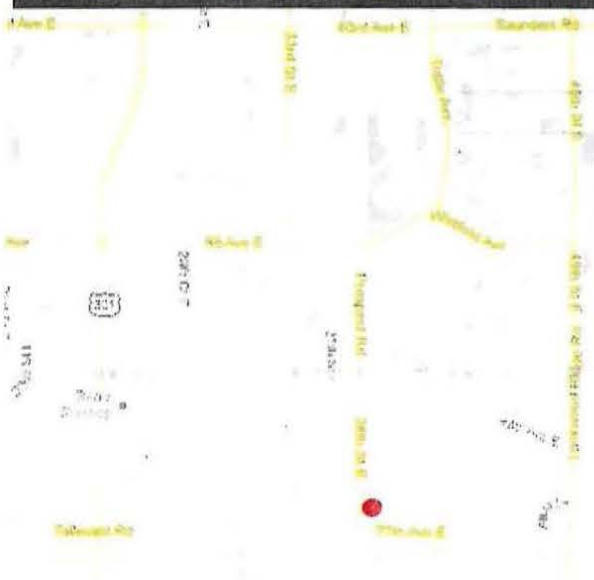
Rationale

The District is required to provide our employee's with realistic hands-on training drills and we currently do not have a facility to provide this. Since the District already owns the property and already has an old fire station that we are limited on what type of training that we can provide, this project calls for either utilizing and retrofitting this old facility into a training tower or tearing down the old building and rebuilding under the same foot print. In addition to providing realistic hands on training to our personnel, we could open it up and charge other agencies a fee for their use.

Funding Strategy

Future projects would be funded through revenue received from fire non-ad valorem assessments, Ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2020	\$65,000
Construction	2021	\$660,000
Project Management	2021	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2021	\$25,000
Total		\$750,000

Means of Financing

Funding Source	Amount
Non-ad Valorem Assessments	\$375,000
Ad Valorem	\$375,000
Fire Impact Fees	\$TBD
Total Programmed Funding	\$750,000



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Fire Administration 2451 Trailmate

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$4,226,511	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description and Scope

In 2005 the District constructed under roof 14,121 sq. ft. state of the art Administrative Complex that houses their Chief Officers, Administrative personnel, Operations, Training, and Fire Prevention Divisions. This building also houses our Fire Commission Chambers for the public and Fire Commissioners to hold their meetings. This chamber also serves as the Emergency Operations Center (EOC) during man-made and natural disasters. The Districts Information Technology Center is also located within this facility. The total cost to construct this facility was \$1,921,134.52.

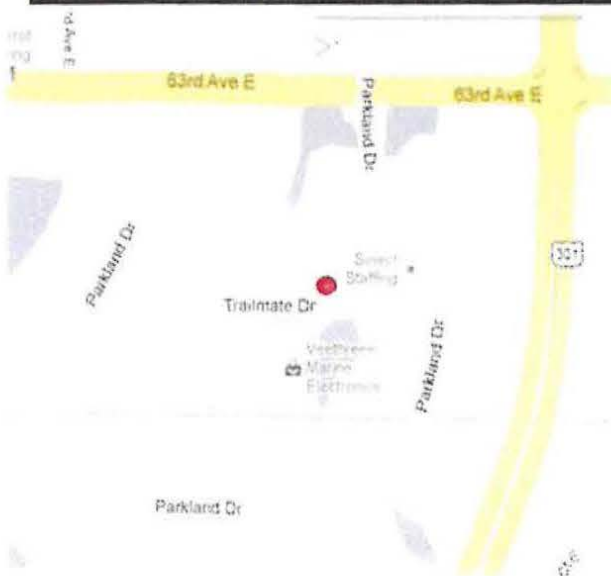
Rationale

This facility was constructed to the 2005 building standards and codes as it relates to fire and hurricanes. The normal life expectancy of a building is between forty (40) to fifty (50) years. Properly scheduled preventative maintenance can prolong the life expectancy. The District must create a plan for the replacement of their facilities and needs to create a funding strategy now so when it comes time to replace a facility, the funding is in place.

Funding Strategy

Future projects would be funded through revenue received from fire non-ad valorem assessments, Ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2044	\$338,120.84
Construction	2045	\$3,798,389.68
Project Management	2045	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2045	\$90,000
Total		\$4,226,510.52

Means of Financing

Funding Source	Amount
Non-ad Valorem Assessments	\$3,169,882.89
Ad Valorem	\$1,056,627.63
Fire Impact Fees	\$TBD
Total Programmed Funding	\$4,226,510.52



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Station #1 6100 15th Street East

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$3,445,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description and Scope

In 2004 the District constructed a 12,500 sq.ft. under roof Fire Rescue facility that operates 24/7 in providing Fire Rescue services. This facility houses a Battalion Chief, Lieutenant and six (6) fire-fighters per 24 hr. shift that operates 2 Class A Engine, a Hazardous Materials Response Truck, and a Command Vehicle. In addition, the District has a lease agreement with Manatee County EMS in which they staff two (2) personnel at this facility per 24 hr. shift that operates one (1) ALS Ambulance. The total cost to construct this facility was \$1,566,136.51.

Rationale

This facility was constructed to the 2004 building standards and codes as it relates to fire, hurricane, (FEMA) and NFPA. The normal life expectancy of a building is between forty (40) to fifty (50) years. Properly scheduled preventative maintenance can prolong the life expectancy. The District must create a plan for the replacement of their facilities and needs to create a funding strategy now so when it comes time to replace a facility, the funding is in place.

Funding Strategy

Future projects would be funded through revenue received from fire non-ad valorem assessments, Ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2043	\$275,640.04
Construction	2044	\$3,109,860.47
Project Management	2044	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2044	\$60,000
Total		\$3,445,500.51

Means of Financing

Funding Source	Amount
Non-ad Valorem Assessments	\$2,584,125.38
Ad Valorem	\$861,375.13
Fire Impact Fees	\$TBD
Total Programmed Funding	\$3,445,500.51



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Station #2 1911 30 Avenue East

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$3,594,911	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description and Scope

In 2006 the District constructed a 9,050 sq.ft. under roof Fire Rescue facility that operates 24/7 in providing Fire Rescue services. This facility houses a Lieutenant and three (3) firefighters per 24 hr. shift that operates a Class A Engine. In addition a reserve Engine is stored at this facility. Located behind this facility is another small building that houses our Logistics. The total cost to construct this facility was \$1,633,641.57.

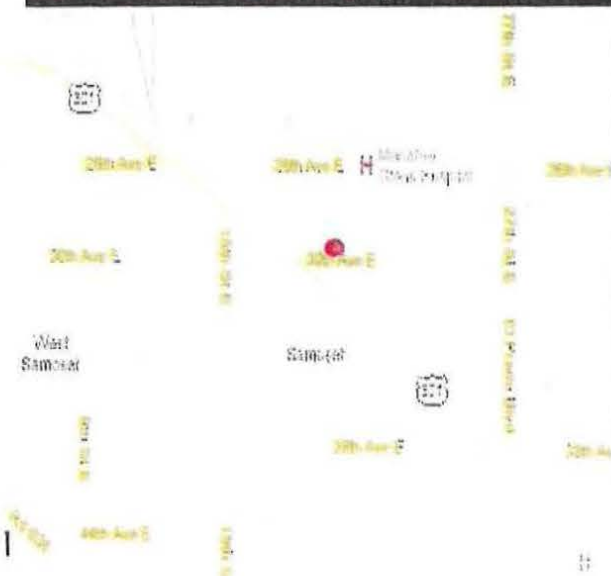
Rationale

This facility was constructed to the 2006 building standards and codes as it relates to fire, hurricane, (FEMA) and NFPA. The normal life expectancy of a building is between forty (40) to fifty (50) years. Properly scheduled preventative maintenance can prolong the life expectancy. The District must create a plan for the replacement of their facilities and needs to create a funding strategy now so when it comes time to replace a facility, the funding is in place.

Funding Strategy

Future projects would be funded through revenue received from fire non-ad valorem assessments, Ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2045	\$287,520.93
Construction	2046	\$3,256,490.64
Project Management	2046	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2046	\$50,000
Total		\$3,594,011.57

Means of Financing

Funding Source	Amount
Non-ad Valorem Assessments	\$2,695,508.68
Ad Valorem	\$898,502.89
Fire Impact Fees	\$TBD
Total Programmed Funding	\$3,594,011.57



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Station #3 7611 Prospect Road

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$3,701,262	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description and Scope

In 2011 the District constructed a 7,618 sq.ft. under roof Fire Rescue facility that operates 24/7 in providing Fire Rescue services. This facility houses a Lieutenant and three (3) firefighters per 24 hr. shift that operates a Class A Engine. Also, the District stores a reserve Engine at this Station. In addition, the District has a lease agreement with Manatee County EMS in which they staff two (2) personnel at this facility per 24 hr. shift that operates one (1) ALS Ambulance. A 6000/4000 gal. fuel tank is located on this land site. The total cost to construct this facility was \$1,682,392.08.

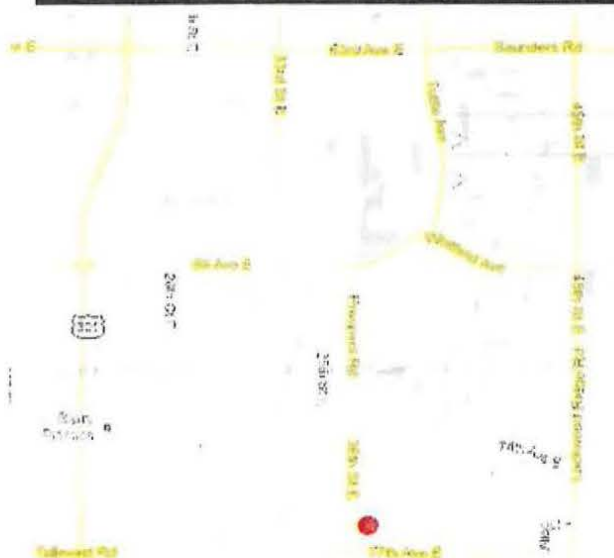
Rationale

This facility was constructed to the 2011 building standards and codes as it relates to fire, hurricane, (FEMA) and NFPA. The normal life expectancy of a building is between forty (40) to fifty (50) years. Properly scheduled preventative maintenance can prolong the life expectancy. The District must create a plan for the replacement of their facilities and needs to create a funding strategy now so when it comes time to replace a facility, the funding is in place.

Funding Strategy

Future projects would be funded through revenue received from fire non-ad valorem assessments, Ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2050	\$296,101.00
Construction	2051	\$3,355,161.48
Project Management	2051	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2051	\$50,000
Total		\$3,701,262.48

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Non-ad Valorem Assessments	\$2,775,946.86
Ad Valorem	\$925,315.62
Fire Impact Fees	\$TBD
Total Programmed Funding	\$3,701,262.48



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Station #4 5228 45th Street East

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$3,701,262	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description and Scope

In 2001 the District constructed a 6,776 sq.ft. under roof Fire Rescue facility that operates 24/7 in providing Fire Rescue services. This facility houses a Lieutenant and three (3) firefighters per 24 hr. shift that operates a Quint 61' Ladder Truck. The total cost to construct this facility was \$874,904.42.

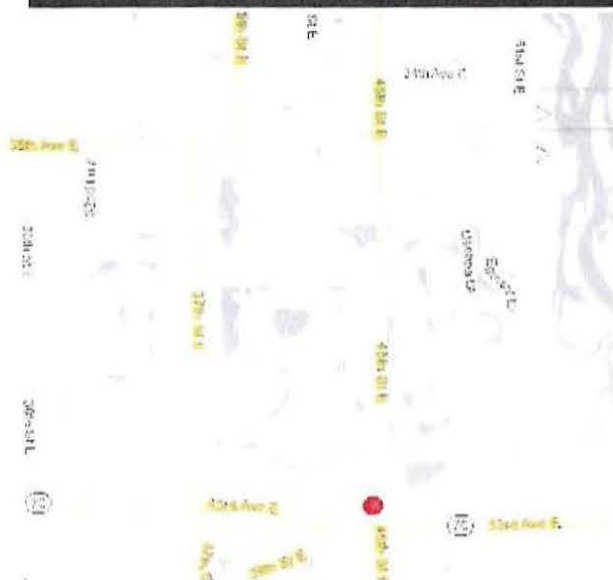
Rationale

This facility was constructed to the 2001 building standards and codes as it relates to fire, hurricane, (FEMA) and NFPA. The normal life expectancy of a building is between forty (40) to fifty (50) years. Properly scheduled preventative maintenance can prolong the life expectancy. The District must create a plan for the replacement of their facilities and needs to create a funding strategy now so when it comes time to replace a facility, the funding is in place.

Funding Strategy

Future projects would be funded through revenue received from fire non-ad valorem assessments, Ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2040	\$296,101.00
Construction	2041	\$3,355,161.48
Project Management	2041	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2041	\$50,000
Total		\$3,701,262.48

Means of Financing

Funding Source	Amount
Non-ad Valorem Assessments	\$2,775,946.86
Ad Valorem	\$925,315.62
Fire Impact Fees	\$TBD
Total Programmed Funding	\$3,701,262.48



Southern Manatee Fire Rescue District FY2018 thru FY2023 Capital Improvement Program

Project No.

Title: Station #5 7301 Honore Avenue

Programmed Funding (Non-Appropriated CIP Funding)

Programmed Funding	Appropriated to Date	Budgeted FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
\$3,214,826	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description and Scope

In 2006 the District constructed a 6,776 sq.ft. under roof Fire Rescue facility that operates 24/7 in providing Fire Rescue services. This facility houses a Lieutenant and two (2) firefighters per 24 hr. shift that operates a Class A Engine. The total cost to construct this facility was \$1,461,284.81.

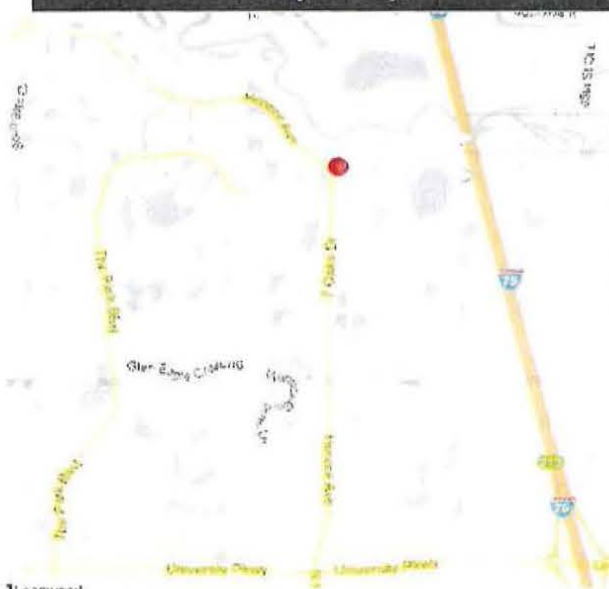
Rationale

This facility was constructed to the 2006 building standards and codes as it relates to fire, hurricane, (FEMA) and NFPA. The normal life expectancy of a building is between forty (40) to fifty (50) years. Properly scheduled preventative maintenance can prolong the life expectancy. The District must create a plan for the replacement of their facilities and needs to create a funding strategy now so when it comes time to replace a facility, the funding is in place.

Funding Strategy

Future projects would be funded through revenue received from fire non-ad valorem assessments, Ad valorem and impact fees.

Project Map



Schedule of Activities

Design/Engineering	2045	\$257,186.11
Construction	2046	\$2,907,640.30
Project Management	2046	\$0
Land Purchase	n/a	\$0
Equipment/furniture	2046	\$50,000
Total		\$3,214,826.41

Means of Financing

Funding Source	Amount
Non-ad Valorem Assessments	\$2,411,119.80
Ad Valorem	\$803,706.60
Fire Impact Fees	\$TBD
Total Programmed Funding	\$3,214,826.41